HIV Research to Practice in Los Angeles County

3rd National EHE Partnerships for Research Meeting
University of California at Los Angeles
April 16, 2024

Mario J. Pérez, MPH
Director, Division of HIV and STD Programs
Los Angeles County Department of Public Health
<table>
<thead>
<tr>
<th>Key Takeaways</th>
</tr>
</thead>
<tbody>
<tr>
<td>We must end multiple epidemics to End the HIV Epidemic.</td>
</tr>
<tr>
<td>We must transform healthcare delivery systems and adapt to changes in health care consumption patterns (beyond health care settings); we can’t expect our priority pops to adjust to these systems.</td>
</tr>
<tr>
<td>We must start a 10-year national MH/SW/SUD Specialist workforce recruitment, development and training program (e.g., Teach for America, Peace Corps). HIV is increasingly concentrated among persons MH and SU disorders.</td>
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<tr>
<td>We must change the way we collect data, use data (integrated surveillance systems), and share data with frontline providers (e.g., D2C).</td>
</tr>
<tr>
<td>We must expand partners, train partners (detailing, learning collabs, action kits), retain partners.</td>
</tr>
<tr>
<td>We must change financing schemes, broaden list of allowable expenses (e.g., CM, EFA, GBI) and coordinate categorical investments and performance expectations between local, State and federal partners. We must push boundaries and disrupt dysfunctional systems of care.</td>
</tr>
</tbody>
</table>
Meet the Team!

Melissa Papp-Green | MPH
she/her/hers
Diagnose Pillar Lead

Michael Haymer | MD, MSW
he/him/his
Treat Pillar Lead

Richard Salazar | MPH
he/him/his
Prevent Pillar Lead

Brian Valencia | MPH
he/him/his
Respond Pillar Lead

Eduardo Juarez | MPH
he/they
Program Assistant

Sohini Deva | MPH
she/her/hers
Health Program Analyst

Juliana Rojas | MPH
she/her/hers
Health Education Specialist

Luke Kristiano
they/them
Health Education Specialist

Robert Renteria | MPH
he/him/they
Health Educator

Julie Tolentino | MPH
she/her/hers
Program Manager
Number of persons newly diagnosed with HIV compared with the estimated number of persons with new HIV infection among PLWH aged ≥13 years, LAC 2012-2021

Number of new HIV diagnoses by year

- 2,025 (2012)
- 1,518 (2021)

Estimated number and 95% confidence interval of new HIV infections by year

- 2,200 (2012)
- 1,900 (2021)

Source: HIV Surveillance data as of December 2022

Abbreviation: PLWH = persons living with HIV

1 Estimates based on the CD4-Based Model v4.1 developed by CDC, which derived by using HIV surveillance and CD4 data for persons aged ≥ 13 years at diagnosis. Estimates rounded to the nearest 100 for estimates of >1,000 and to the nearest 10 for estimates of ≤ 1,000 to reflect model uncertainty.
## Ending the HIV Epidemic Indicators

<table>
<thead>
<tr>
<th>Indicator</th>
<th>LAC current</th>
<th>EHE Targets for 2025</th>
</tr>
</thead>
<tbody>
<tr>
<td>Number of new transmissions¹</td>
<td>1,400 (2021)</td>
<td>380</td>
</tr>
<tr>
<td>Number of new HIV diagnoses²</td>
<td>1,518 (2021)</td>
<td>**</td>
</tr>
<tr>
<td>Knowledge of HIV-status among PLWH¹</td>
<td>89% (2021)</td>
<td>95%</td>
</tr>
<tr>
<td>Linkage to HIV care among PLWDH²</td>
<td>76% (2021)</td>
<td>95%</td>
</tr>
<tr>
<td>Viral Suppression among PLWDH²</td>
<td>61% (2022)</td>
<td>95%</td>
</tr>
<tr>
<td>Percentage of persons in priority populations prescribed PrEP³</td>
<td></td>
<td></td>
</tr>
<tr>
<td>• Latinx MSM 50%</td>
<td></td>
<td></td>
</tr>
<tr>
<td>• Cisgender Women 17%</td>
<td></td>
<td></td>
</tr>
<tr>
<td>• Black MSM 32%</td>
<td></td>
<td></td>
</tr>
<tr>
<td>• Transgender Persons 12%</td>
<td></td>
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</tr>
</tbody>
</table>

PLWH= People living with HIV (includes those unaware of HIV infection); PLWDH= People living with diagnosed HIV

1. Using Los Angeles County HIV surveillance data in the CDC Enhanced HIV/AIDS Reporting system (eHARS).
2. Using the CD4-based model developed by the Centers for Disease Control and Prevention, modified for use by Los Angeles County.
3. Using Los Angeles County data from the National HIV Behavioral Surveillance system, STD clinic data, online Apps survey, COE program data, and AHEAD dashboard.
Trends in Sexually Transmitted Diseases, Los Angeles County, 2012-2021

1 Data as of 06/05/2022. Early syphilis includes all cases staged as primary, secondary, or early non-primary non-secondary (previously early latent); cases from Long Beach and Pasadena are excluded. 2020 and 2021 data are provisional due to reporting delay. 2021 rates are calculated using 2020 population estimates as a proxy for 2021.

Data as of 06/05/2022. Early syphilis includes all cases staged as primary, secondary, or early non-primary non-secondary (previously early latent); cases from Long Beach and Pasadena are excluded. 2020 and 2021 data are provisional due to reporting delay. 2021 rates are calculated using 2020 population estimates as a proxy for 2021.
In 2021, a higher proportion of early syphilis cases were co-infected with HIV compared to gonorrhea or chlamydia.

1. An HIV diagnosis before or in the same calendar year as an STD diagnosis.
2. Early syphilis includes all cases staged as primary, secondary or early non-primary non-secondary (early latent).
3. LAC data as of March 23, 2023. Data from the Cities of Long Beach and Pasadena are not included.

Source: LAC DPH Division of HIV and STD Programs;
During 2021, rates of early syphilis were highest in Hollywood-Wilshire, Central, South, and Southwest.
• 124 Congenital syphilis cases
  – 18 stillbirths
• 40% reported unstable housing
• 34% history of incarceration
• 62% reported substance use
  – methamphetamine most common
• >2/3 had late or no prenatal care

• Interventions must extend beyond healthcare settings
Number of persons experiencing homelessness and newly diagnosed with HIV,\(^1\) by gender and percentage of persons aged ≥ 13 years newly diagnosed with HIV, LAC 2012-2021\(^2\)

<table>
<thead>
<tr>
<th>Year of diagnosis</th>
<th>Men</th>
<th>Women</th>
<th>Transgender</th>
<th>PEH (%)</th>
</tr>
</thead>
<tbody>
<tr>
<td>2012</td>
<td>69</td>
<td>70</td>
<td></td>
<td></td>
</tr>
<tr>
<td>2013</td>
<td>82</td>
<td>9</td>
<td></td>
<td>8.3%</td>
</tr>
<tr>
<td>2014</td>
<td>81</td>
<td>9</td>
<td></td>
<td>6.3%</td>
</tr>
<tr>
<td>2015</td>
<td>71</td>
<td>3</td>
<td></td>
<td>4.3%</td>
</tr>
<tr>
<td>2016</td>
<td>81</td>
<td>13</td>
<td></td>
<td>10%</td>
</tr>
<tr>
<td>2017</td>
<td>80</td>
<td>9</td>
<td></td>
<td></td>
</tr>
<tr>
<td>2018</td>
<td>102</td>
<td>9</td>
<td></td>
<td></td>
</tr>
<tr>
<td>2019</td>
<td>25</td>
<td>15</td>
<td></td>
<td></td>
</tr>
<tr>
<td>2020</td>
<td>100</td>
<td>13</td>
<td></td>
<td></td>
</tr>
<tr>
<td>2021</td>
<td>92</td>
<td>24</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

\(^1\)Persons newly diagnosed with HIV were classified as PEH if they were experiencing homelessness within 6 months of their HIV diagnosis date. For the PEH definition used, please refer to the Los Angeles Housing Services Authority (LAHSA) definition under “Category 1” at [https://www.lahsa.org/documents?id=1349](https://www.lahsa.org/documents?id=1349).

\(^2\)Due to reporting delay, 2021 HIV diagnosis data are provisional as indicated by the patterned bar and dashed line.

Source: HIV Surveillance data as of December 2022
HIV and Homelessness in 2022

- 13% of all new HIV diagnoses were among PEH (n=184) (↑36%)
- 20% were cisgender women (usually ~10% of new cases)
- 11% were trans women (usually ~4% of new cases)
- Meth use common >34%
- 54% diagnosed in hospital setting
Moving from HIV Research to Practice in a Local Health Jurisdiction

Feasible

Address Disparities

High Impact

Scalable
Moving from HIV Research to Practice in a Large, Populous, Expensive Metropolis with High Levels of STIs, SUD, Homelessness, Income Inequality, that leans of Fragmented and Uneven Funding Streams, DHS, DPH, DMH, 95 Hospitals and more than 100 FQHCs/CBOs with varying levels of capacity, expertise, and interest.

Feasible
Address Disparities
High Impact
Will we marshal resources?
Will we coordinate investments?
Scalable
Will we sustain?
Research to Practice: Examples from the Los Angeles County EHE Initiative
Priority Populations

- Black/African American men who have sex with men (MSM)
- Latinx MSM
- Ciswomen of color
- People who inject drugs and/or with substance use disorder
- People of trans experience
- Youth under 30 years of age
Snapshot of EHE Strategies and Programs

**Diagnose**
- HIV self-testing
- Increased HIV testing in non-healthcare settings
- Routine testing in healthcare settings

**Treat**
- Rapid and Ready Program
- iCARE Program (Contingency Management)
- Mental health/trauma informed services
- Intensive case management for pregnant persons with HIV
- Evidence based interventions

**Prevent**
- Expand PrEP service delivery
- TelePrEP
- Provider education
- Media campaigns
- Pharmacies as PrEP access points

**Respond**
- Cluster Detection and Response
- Statewide Community Advisory Board
- Data to Action efforts
- Community Health Ambassador Program

**Cross Cutting Strategies**
- Community mobilization and engagement
- Social media influencer partnerships
- HIV workforce development (skills building, leadership development, self-care)
- Mini-grants & Innovation awards
- Financial assistance programs
EHE Diagnose Pillar Strategies

**HIV Self-Testing**
- Over 20,000 tests distributed via:
  1) Take Me Home
  2) Community Partners (23)
  3) DHSP Contracted Partners (25)

**HIV Testing in Non-Traditional Settings**
- 5 Syringe Service Programs (Engagement and Overdose Prevention Hubs)
- 5 Street Medicine Programs
- 2 Mobile Vaccine Clinics

**Routine Testing in Healthcare Settings**
- 47 Department of Mental Health (DMH) clinics + psych street medicine team (i.e. HOME team)
- HRSA BPHC FQHC Funding

*Free HIV Self-Test Kits*
HIV Testing Resources

• Connect organizations with Melissa Papp-Green MPapp-Green@ph.lacounty.gov for bulk orders of free HIV self-test kits, INSTI HIV test kits, syphilis test kits.
Treatment Pillar Indicators

1. Increase the proportion of people diagnosed with HIV who are linked to HIV care within one month of diagnosis

2. Increase the proportion of diagnosed PLWH who are virally suppressed

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59,400 People living with HIV in LA County
iCARE Program

• **Purpose:** Support participants in achieving or maintaining viral suppression and prevent clients from falling out of care through contingency management.

• **Population:** Youth under 30 years living with HIV

• Program expansion in progress. Clients will be able to self-enroll via QR code.
Rapid and Ready Program

Purpose:
1. Build a network of clinics who accept immediate appointments.
2. Link clients to appointments and same day ART.

Population: Newly diagnosed and out of care PLWH

Two components:
1. **Rapid Treatment Hubs:**
   10 Ryan White Ambulatory Outpatient Medical (AOM) agencies, totaling 19 clinic sites

2. **R&R Navigation Team:**
   DHSP Navigation Specialists in DCS
Programs and Resources for PWH

**Ryan White HIV/AIDS Program Fact Sheets**
Free or low-cost treatment and supportive services for people with HIV.

**Emergency Financial Assistance Program**
(English | Spanish)
Apply for up to $5,000 in assistance.

**Buddy Program**
at Being Alive! for PWH.
To find or become a buddy, email Ross
rmeredith@beingalivela.org

**Spanish Mental Health Program**
For an appointment call (213) 375-3830 or email Marcus Mendez
marcusm@apaitonline.org
DARE2Care Program

• Data for Adherence, Retention, and Engagement (DARE) 2 Care

Program Goals:

1. Utilize data to care to better reengage clients in HIV Medical Care and Medical Care Coordination (MCC) services.

2. Build a team within clinics that focus on field-based work, including locating and engaging out of care clients.

Partner clinics will be required to hire:

○ 1 Data Analyst
○ 2 Clinic Embedded HIV Engagement Specialists (CEHES)
Prevent Pillar Indicators

1. Increase the proportion of persons prescribed PrEP in priority populations to at least 50%

2. Increase capacity of syringe service programs (i.e. Engagement and Overdose Prevention (EOP) Hubs) for HIV testing and linkage to services.

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<td>Percentage of persons in priority populations prescribed PrEP³</td>
<td>53% (2021)</td>
<td>50%</td>
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</tbody>
</table>

76,000 people would benefit from PrEP

54,500 of the 76,000 are Black & Latinx people
### PrEP Projects (Prevent Pillar)

<table>
<thead>
<tr>
<th>Category</th>
<th>Details</th>
</tr>
</thead>
<tbody>
<tr>
<td>Expand PrEP service delivery &amp; provider options</td>
<td>- Technical assistance to FQHCs, DPH PHIs, housing partners</td>
</tr>
<tr>
<td></td>
<td>- 22 trainings held to date</td>
</tr>
<tr>
<td>TelePrEP</td>
<td>- Funded PrEP Centers of Excellence</td>
</tr>
<tr>
<td></td>
<td>- Technical assistance to DPH Sexual Health Clinics</td>
</tr>
<tr>
<td>Public Health Detailing</td>
<td>- Reached over 700 providers (primary care &amp; women’s health)</td>
</tr>
<tr>
<td>PrEP marketing/media campaign</td>
<td>- (1) Black/African American Community</td>
</tr>
<tr>
<td></td>
<td>- (2) PrEP Access</td>
</tr>
<tr>
<td>Data to action</td>
<td>- Follow up calls to clients diagnosed with syphilis</td>
</tr>
<tr>
<td></td>
<td>- PrEP dashboard created by Surveillance Data to Action team</td>
</tr>
<tr>
<td>Pharmacy Partnerships</td>
<td>- Developing pharmacy partnerships and a protocol to operationalize the furnishing of PrEP</td>
</tr>
</tbody>
</table>
## TelePrEP launched at DPH Sexual Health Clinics

<table>
<thead>
<tr>
<th>Clinic</th>
<th>Contact</th>
</tr>
</thead>
<tbody>
<tr>
<td>Antelope Valley Health Center</td>
<td>661-471-4861</td>
</tr>
<tr>
<td>335-B East Avenue K6 Lancaster, CA 93535</td>
<td></td>
</tr>
<tr>
<td>North Hollywood Public Health Center</td>
<td>818-766-3982</td>
</tr>
<tr>
<td>5300 Tujunga Ave. North Hollywood, CA 91602</td>
<td></td>
</tr>
<tr>
<td>Pomona Health Center</td>
<td>909-868-0235</td>
</tr>
<tr>
<td>750 S. Park Avenue Pomona, CA 91766</td>
<td></td>
</tr>
<tr>
<td>Central Public Health Center</td>
<td>213-288-8204</td>
</tr>
<tr>
<td>241 N Figueroa Street Los Angeles, CA 90012</td>
<td></td>
</tr>
<tr>
<td>Hollywood-Wilshire Health Center</td>
<td>323-769-7800</td>
</tr>
<tr>
<td>5205 Melrose Ave. Los Angeles, CA 90038</td>
<td></td>
</tr>
<tr>
<td>Martin Luther King, Jr. Center for Public Health</td>
<td>323-568-8100</td>
</tr>
<tr>
<td>11833 Wilmington Ave., Los Angeles, CA 9059</td>
<td></td>
</tr>
<tr>
<td>Ruth Temple Public Health Center</td>
<td>323-730-3507</td>
</tr>
<tr>
<td>3834 S. Western Ave. Los Angeles, CA 90062</td>
<td></td>
</tr>
<tr>
<td>Whittier Health Center</td>
<td>562-464-5350</td>
</tr>
<tr>
<td>7643 Painter Ave. Whittier, CA 90602</td>
<td></td>
</tr>
<tr>
<td>Curtis Tucker Health Center</td>
<td>310-419-5325</td>
</tr>
<tr>
<td>123 W. Manchester Blvd. Inglewood, CA 90301</td>
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</tbody>
</table>
PrEP and PEP Action Kit

Provider resources

- PrEP Detailing Aid
- PrEP/PEP FAQ
- PrEP Triage Protocol Card
- PEP Triage Protocol Card
- Taking a Sexual Health History Card
- PrEP Front Desk Info Card
- Oral PrEP Provider Postcard
- Oral PrEP Service Delivery Checklist Guidelines
- PrEP/PEP Billing Codes
- CA STI Screening Recommendations
- CA STI Treatment Recommendations

Patient resources

- Know Your PrEP Brochure (English) (Spanish)
- PrEP and PEP Brochure (English) (Spanish)
- No PrEP Coverage? No Problem! (English) (Spanish)
- PrEP Tearpad Stand (English)
- PrEP Tearpad (English) (Spanish)
- PrEP Posters

PrEP Public Health Detailing Campaign

• Provider education visits (in-person, 1 on 1) conducted by detailing staff.
• 1,400 medical providers (primary care and women’s health) across 800 sites identified.
• Over 700 providers reached.
• PrEP and PEP Action Kit revamped and shared during provider visit.

KEY MESSAGES

Take a sexual and substance use history of all patients.
Inform all sexually active adults and adolescents about PrEP. Prescribe PrEP to anyone who requests it. Strongly recommend PrEP to patients identified as having a risk for HIV.
Conduct an HIV test to confirm a patient does not have HIV before starting them on PrEP. Provide prescription the same day while awaiting test results.
Follow up with patients every 3 months for HIV/STI testing and a 90-day PrEP refill.
Prevent Pillar Resources

- **PrEP/PEP Action Kit for Providers and Patients**
- **Basics of PrEP/PEP**
- **GetPrEPLA**
- **Syringe Exchange Site Schedule**
- **DoxyPEP Fact Sheets (English / Spanish)**
Respond Pillar Indicators

1. Develop and maintain capacity for cluster and outbreak detection and response

2. Increase the percentage of new HIV diagnoses assigned/attempted contacts for Partner Services to 95%

3. Increase the percentage of new HIV diagnoses assigned cases to be interviewed for PS to 75%

<table>
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<th>Indicator</th>
<th>LAC current</th>
<th>EHE Targets for 2025</th>
</tr>
</thead>
<tbody>
<tr>
<td>Percentage of assigned contacts to PS</td>
<td>67% (2022)</td>
<td>95%</td>
</tr>
<tr>
<td>Percentage of assigned cases to be interviewed for PS</td>
<td>45% (2022)</td>
<td>75%</td>
</tr>
</tbody>
</table>
Community Health Ambassador (CHAP) Program

• **Purpose**: Utilize cluster detection efforts with the Social Network Strategy (SNS) to identify persons with undiagnosed HIV and link them to treatment services.

• **Populations**: EHE priority populations identified in high priority clusters

• **Community Health Ambassadors** will be selected from high priority clusters to recruit individuals from their social and sexual networks to link to HIV testing via self-test kits.
Cluster Detection & Response
Community Advisory Board

- **Purpose:** Amplify community voices on CDR to guide surveillance efforts across CA counties, including Los Angeles.

- **Committee Size:** 10 members

- **Population:** Diverse representation + surveillance experts from multiple Counties

- **Partners:** CDPH State Office of AIDS, San Francisco DPH

- **Meeting Topics:** Overview of Health Department CDR Programs, Data Privacy, Language Utilized when Discussing Clusters, Addressing Stigma in Responding to Clusters.
Community Engagement Program

- **Purpose:** Engage community members across the County to engage in EHE-related projects of their choice.

- **Population:** 8 community teams representative of EHE Priority Populations

- **Partners:** The Wellness Center Foundation & Arming Minorities Against Addiction and Disease (AMAAD)
## Cohort Project Overview

<table>
<thead>
<tr>
<th>Cohort</th>
<th>Project</th>
</tr>
</thead>
<tbody>
<tr>
<td>Black MSM</td>
<td><strong>Address stigma of HIV and queer identity within faith-based institutions.</strong></td>
</tr>
<tr>
<td>South LA</td>
<td>Storytelling events every quarter to share personal stories of how HIV has impacted lives. Partnering with barbershops &amp; comedian.</td>
</tr>
<tr>
<td>Women of Color</td>
<td>Developed banners to be hung in South LA empowering women of color with HIV with inclusive and supportive messaging.</td>
</tr>
<tr>
<td>Young Adults (19-29 years)</td>
<td>Developed an online “zine” that (1) addresses stigma, stereotypes and common myths surrounding HIV, and (2) education, dialogue within targeted population groups.</td>
</tr>
<tr>
<td>Trans &amp; Gender-Inclusive</td>
<td>Host a conference led by and for the TGI community.</td>
</tr>
<tr>
<td>Youth (12-18 years)</td>
<td>Partnered with Bravo High School (LAUSD) to increase HIV/STD testing for youth, educate community on sexual health/focus on early messaging of queer identity and LGBTQ+ youth.</td>
</tr>
<tr>
<td>Latinx MSM</td>
<td><strong>Increase sex positivity in primary care settings</strong> by ensuring primary care physicians have the proper knowledge to support LGBTQ+ patients.</td>
</tr>
<tr>
<td>East LA (Spanish speaking)</td>
<td>Resource mapping and health education in East LA to increase access to condoms, HIV testing, PrEP.</td>
</tr>
</tbody>
</table>
Cross Cutting Strategies

- Community Engagement Programs (South LA)
- Social Marketing and Media Campaigns
- Priority Pop Intervention Grants & Mini-grants
- Implicit Bias & Medical Mistrust Training
- Syndemics planning with County Partners
- Policy and Leadership
## EHE Priority Population Intervention Grants

<table>
<thead>
<tr>
<th>Organization</th>
<th>Population</th>
<th>Intervention</th>
</tr>
</thead>
<tbody>
<tr>
<td>CARE Center at St. Mary Medical Center</td>
<td>MSM</td>
<td>CBT for Adherence and Depression</td>
</tr>
<tr>
<td>St. John’s Community Health</td>
<td>MSM</td>
<td>CBT for Adherence and Depression</td>
</tr>
<tr>
<td>Los Angeles LGBT Center</td>
<td>MSM</td>
<td>Seeking Safety</td>
</tr>
<tr>
<td>Bienestar Human Services</td>
<td>Transgender women</td>
<td>Seeking Safety</td>
</tr>
<tr>
<td>Los Angeles LGBT Center</td>
<td>Transgender women</td>
<td>Seeking Safety</td>
</tr>
<tr>
<td>UCLA – Los Angeles Family AIDS Network</td>
<td>Cisgender women</td>
<td>Peer Linkage and Re-engagement</td>
</tr>
<tr>
<td>East Los Angeles Women's Center</td>
<td>Cisgender women</td>
<td>Seeking Safety</td>
</tr>
<tr>
<td>The Wall Las Memorias</td>
<td>PWID/SUD</td>
<td>Seeking Safety + Health Models: Pay-for-Performance</td>
</tr>
<tr>
<td>CARE Center at St. Mary Medical Center</td>
<td>PWID/SUD</td>
<td>Seeking Safety + Health Models: Pay-for-Performance</td>
</tr>
<tr>
<td>REACH LA</td>
<td>Youth &lt;30</td>
<td>Health Models: Pay-for-Performance</td>
</tr>
</tbody>
</table>

For agency contact information or to make referrals, contact Michael Haymer at mhaymer@ph.lacounty.gov
Action Kits (click here)
<table>
<thead>
<tr>
<th>Partner Types</th>
<th>Organizations/Groups</th>
</tr>
</thead>
</table>
| **Frontline Service Providers** | 1) Community Health Centers, FQHCs, CCALAC  
                             2) County partners (DHS, DMH, DPH, SAPC, LASD)  
                             3) Ryan White Program Network |
| **Academic Partners**     | 1) UCLA, USC, CDU  
                             2) Pacific AIDS Education Training Center (PAETC) |
| **Policy Partners**       | 1) CA HIV Research Program (CHRP)  
                             2) Commission on HIV Public Policy Committee  
                             3) CA Ending the Epidemics Coalition |
| **Community Engagement**  | 1) AMAAD, LAC+USC Foundation (The Wellness Center)  
                             2) Commission on HIV Consumer Caucus  
                             3) Community Advisory Boards |
| **Healthcare Financing Partners** | 1) CMS (Medicaid/Medicare)  
                             2) Health Plans (LA CARE, Health Net, Molina) |
| **Advisory and Operational Groups** | 1) Commission on HIV  
                             2) EHE Steering Committee  
                             3) CDR Advisory Committee |

**FEDERAL PARTNERS**
- Health Resources & Services Administration
- Centers for Disease Control & Prevention
- National Institutes of Health
- Indian Health Service
- Substance Abuse & Mental Health Services Administration
- PACE Team, Office of the Assistant Secretary of Health
Gracias!

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